

## Why Oversight Investigations Require More Effort

For House and Senate clerks, oversight investigations differ from other types of committee work in multiple ways. The differences affect committee functioning, staff work, reports, hearings, hearing records, and interactions with the media. In general:

- By focusing on wrongdoing, oversight investigations are inherently more contentious, creating internal and external tensions.
- Oversight investigations may take longer, potentially spanning Congresses, and proceed at a more intense pace.
- Oversight investigations may generate more letters, document requests, and subpoenas.
- Oversight investigations may produce greater volumes of documents needing storage.
- Oversight investigations may generate more interviews, depositions, and transcripts.
- Oversight investigations may be contentious enough to require committee votes on authorizing specific subpoenas or depositions.
- Oversight investigations may generate longer and more complex reports as well as minority views and dissenting reports.
- Oversight hearings may call more witnesses, last longer, and produce followup hearings.
- Oversight hearings may have more exhibits and charts.
- Oversight hearings may generate more hearing tensions and procedural disputes.
- Oversight hearings may generate more questions for the record.
- Oversight hearing records may be lengthier, more complex, and take longer to complete.
- Oversight hearings may generate more media calls and press attention.
- Oversight investigations may cause partisan friction among staff and Members.

A well-prepared clerk can help minimize the difficulties that accompany oversight inquiries, facilitate cooperation, and encourage a more civil and bipartisan environment.